



# 2014 ANNUAL REPORT

Parks Plus Fitness Center



| Table of Contents  | 2                                   |
|--|-------------------------------------|
| Operational Statement  | 3                                   |
| 1. Executive Summary   | 4                                   |
| <ul> <li>2. Financial Analysis</li> <li>A. Springbrook Revenue vs. Expense Comparison 2014 vs. 2013 PPFC Operation</li> <li>B. 2014 vs. 2013 Expense Comparison</li> <li>C. Springbrook Division Revenue Comparison 2014 vs. 2013</li> <li>D. Part Time Labor Comparison 2014 vs. 2013</li> </ul>                                  | 5<br>5<br>6<br>6                    |
| 3. Parks Plus Fitness Center Membership A. Membership Sales B. Annual Membership and Short Term Pass Revenue C. Resident vs. Non Residents D. Retention E. Yearly Attendance Comparison and Hourly Usage F. Park District Fitness Center Comparisons G. Membership Highlights H. Membership: Better and Smarter in 2015 and Beyond | 7<br>7<br>8<br>8<br>9<br>10<br>11   |
| 4. Personal Training A. Revenue vs. Expense B. Package Comparison C. Programming Descriptions D. Park District Comparison E. Highlights F. Personal Training: Better and Smarter in 2015 and Beyond  | 13<br>14<br>14-15<br>15<br>16<br>16 |
| 5. Group Fitness A. Flex Pass Sales B. Group Fitness Annual Sale C. Class Descriptions D. Group Fitness Highlights E. Group Fitness: Better and Smarter in 2015 and Beyond   | 17<br>17<br>18-19<br>20<br>21       |
| 6. Kidz Kingdom  A. Kidz Kingdom Sales B. Kidz Kingdom Highlights C. Kidz Kingdom: Better and Smarter in 2015 and Beyond   | 22<br>23-24<br>24-25                |
| 7. Silver Sneakers   | 25                                  |
| 8. Leisureship Fund  | 25                                  |
| 9. Interns and Future Professionals  | 25                                  |
| 10. Health and Wellness Committee  | 26                                  |
| 11. Race Events in Wheaton  A. Fun Run in Color B. Cosley Run for the Animals C. FT Cares Light the Torch Night Run D. Lions Club Reindeer Run   | 26<br>26<br>27<br>27<br>27          |
| 12. Partnerships   | 28                                  |
| 13. Equipment Replacement Plan (Appendix G)  | 28                                  |
| 14. Marketing Overview (Appendix A-F)  | 29-35                               |
| 15. Appendix A. Fitness Posters & Flyers/ Community Events B. New Promotions/Updated Marketing Initiatives C. Large Format Banners & Signs D. Printed Web Advertisements/ E-blasts E. Facebook Ads and Web Re-design F. Kidz Kingdom Flyers and E-blasts G. Equipment Replacement Plan   |                                     |



#### **Operational Statement**

<u>Parks Plus Fitness Center Mission</u>: The Wheaton Park District's Parks Plus Fitness Center serves the recreational, social, wellness, and fitness needs of both youth and adults. The fitness center's programs are designed to benefit the lifestyle of its members through nutrition education, resistance training, cardiovascular conditioning, and health and wellness programming. Staff strives to remain current with fitness trends in order to ensure that these programs have the most up to date information for their participants. A clean facility is presented to members at all times with equipment that is fully operational and well maintained on a daily basis. Parks Plus Fitness Center focuses on providing friendly, courteous, professional service within a positive atmosphere. Staff encourages and cultivates supportive team members who strive to meet and exceed each member's needs.

<u>Parks Plus Fitness Center Vision</u>: To introduce members of Parks Plus Fitness Center and families within the Wheaton community to the benefits of an active life through fitness opportunities, programming, and education within a comfortable and convenient environment.



<u>Wheaton Park District Mission</u>: To enrich the quality of community life through a diversity of healthy leisure pursuits and heightened appreciation for our natural world.

<u>Wheaton Park District Vision</u>: We, the Wheaton Park District team, commit to service excellence, financial stability and an enriched quality of life for our stakeholders. We accomplish this through continuous improvement of people and systems while living our values.

#### 1. Executive Summary: Doing Better and Smarter in 2014

The primary goal for 2014 and each year to come is to always seeking continuous improvement of our facility and district. We focus our efforts on continuing to promote membership retention, market for new members and offer a wide variety of programs at Parks Plus Fitness Center. We look for creative ways to brand our image and product within the community of Wheaton and gain visibility among residents.

January has always been one of the busier months at Parks Plus Fitness Center when it comes to recruitment of new members due to New Year's resolutions. By running additional new member promotions throughout the year such as: Beat the Heat, Community Appreciation Days, Columbus Day, and Black Friday Sales allows us to enhance recruitment throughout the year. While our focus in several months is the recruitment of new members our focus is always on the retention of current members. We always offer "renew" discounts when offering incentives for new members as well. We also offer opportunities for members to win prizes or take advantage of samples/giveaways throughout the year.

PPFC will continue to offer new programs and to remain current with fitness trends so that PPFC remains competitive with surrounding fitness centers. Parks Plus Fitness introduced the Silver Sneakers/Prime Annual Memberships in 2014. These are insurance based annual memberships provided by Healthways. Parks Plus Fitness has 114 Silver Sneakers/Prime Annual Members. This year we saw an increase in competition in the area with the new Pure Barre and Orange Theory specialty fitness store fronts opening less than a mile from PPFC. This year we began offering group fitness options for 1 month, 3 month, and 6 months in additional to the annual pass to stay in line with the member offerings of these competing group fitness facilities.

In 2015, PPFC will continue to cross promote at various events throughout the district and community. This year, Manager, Ryan Miller, received his Race Director certification from Race Director University. He will continue to serve as Race Director for all four races presented by the Wheaton Park District to promote health and fitness to the community and represent Parks Plus Fitness Center to this active market throughout the year.



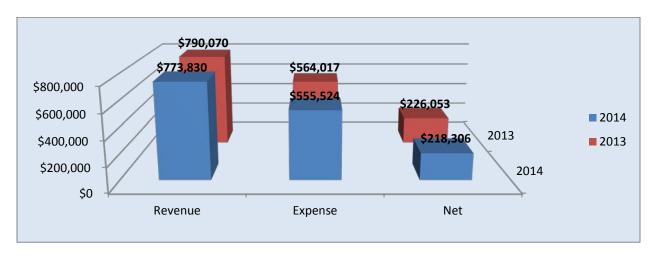
PPFC is prepared to move forward towards great success to make a positive impact on our community. We will make sure to be an example of the Wheaton Park District's vision, and our dedication to our members will be second to none. Our goal is to grow as a facility and for the Parks Plus Fitness Center name to be as well-known and respected as that of the Wheaton Park District itself. We will do all this while still maintaining a high standard of sustainability and an even higher standard of service.

#### 2. Financial Analysis

#### A. Revenue vs. Expense Comparison 2014 VS. 2013 PPFC Operation

\*Figures pending 2014 financial audit

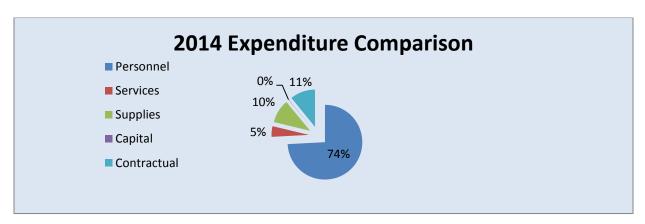
|               | 2014      | 2013      |
|---------------|-----------|-----------|
| Total Revenue | \$773,830 | \$790,070 |
| Total Expense | \$555,524 | \$564,017 |
| Net Balance   | \$218,306 | \$226,053 |



#### B. 2014 vs. 2013 Expense Comparison

\*Figures pending 2014 financial audit

| Y | ear | Personnel | Services | Supplies | Capital | Contractual |
|---|-----|-----------|----------|----------|---------|-------------|
| 2 | 014 | \$412,055 | \$25,400 | \$56,908 | \$687   | \$60,473    |
| 2 | 013 | \$440,103 | \$13,753 | \$64,475 | \$260   | \$45,424    |



- Personnel expense was down due the vacant Part Time Assistant Manager position. Part time wages were down overall in all operational divisions.
- Contractual expense increase is attributed to health insurance cost as well as equipment repairs.

C. Springbrook Division Revenue Comparison 2014 vs. 2013

| Division Description             | 2014      | 2013      |
|----------------------------------|-----------|-----------|
| Annual Memberships               | \$414,605 | \$414,955 |
| Silver Sneaks Annual Memberships | \$6,158   | \$0       |
| Short Term Pass                  | \$48,420  | \$52,243  |
| Fitness Daily Fee                | \$6,600   | \$8,305   |
| Locker                           | \$636     | \$630     |
| Personal Training                | \$145,390 | \$152,764 |
| Flex Pass                        | \$77,140  | \$88,254  |
| Aerobics Daily Fee               | \$6,018   | \$7,535   |
| Fitness Programs                 | \$12,128  | \$16,600  |
| Kidz Kingdom Daily Fee           | \$24,949  | \$30,338  |
| Kidz Kingdom Package             | \$3,920   | \$4,344   |
| Kidz Kingdom Birthday Bash       | \$130     | \$470     |
| Sponsorships                     | \$2,454   | \$4,275   |
| Miscellaneous & Runs             | \$25,282  | \$9,357   |
| TOTAL                            | \$773,830 | \$790,070 |

D. Part Time Labor Comparison 2014 vs. 2013

|                           | D. Turt Time Euror Comparison 2011 (5.2010 |           |  |  |  |  |  |
|---------------------------|--|-----------|--|--|--|--|--|
| Account Description       | 2014                                       | 2013      |  |  |  |  |  |
| Assistant Manager         | \$0  | \$15,517  |  |  |  |  |  |
|                           |  |           |  |  |  |  |  |
| Service Desk Attendants   | \$63,758                                   | \$71,895  |  |  |  |  |  |
| Clerical                  | \$0  | \$70      |  |  |  |  |  |
| Community Center          | \$12,067                                   | \$10,524  |  |  |  |  |  |
| Wages                     |  |           |  |  |  |  |  |
| Personal Training/ Floor  | \$19,673                                   | \$25,858  |  |  |  |  |  |
| Personal Training/        | \$2,957                                    | \$2,533   |  |  |  |  |  |
| Orientation               |  |           |  |  |  |  |  |
| Personal Training/        | \$95,274                                   | \$96,491  |  |  |  |  |  |
| Training                  |  |           |  |  |  |  |  |
| Group Fitness Instructors | \$71,897                                   | \$82,800  |  |  |  |  |  |
|                           |  |           |  |  |  |  |  |
| Kidz Kingdom              | \$38,538                                   | \$47,344  |  |  |  |  |  |
| Attendants                |  |           |  |  |  |  |  |
| TOTAL                     | \$304,164                                  | \$353,032 |  |  |  |  |  |

- In 2014, a 2% salary increase pool was approved for all PPFC wages.
- Staff decreased wages for Kidz Kingdom and group fitness by modifying class schedule and class offerings based on the participants usage.

Wheaton Residents/Community Wages:

| Year | Wages     | Percentage of Total Wages |
|------|-----------|---------------------------|
| 2014 | \$136,110 | 44%                       |
| 2013 | \$120,316 | 32%                       |

#### 3. Parks Plus Fitness Center Memberships

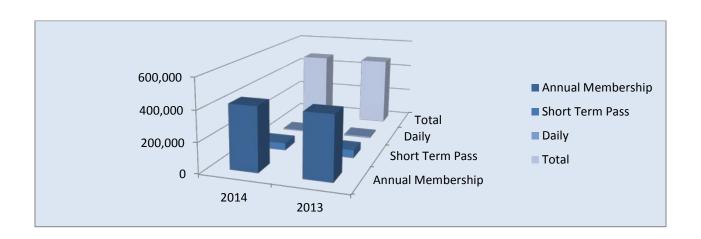
A. Membership Sales

| •   |       |       |       |       |     |       | Increase/ Decrease |       | rease |
|---|-------|-------|-------|-------|-----|-------|--------------------|-------|-------|
| Туре  | 2014  | New   | Renew | 2013  | New | Renew | Total              | New   | Renew |
| 1 Month Membership                              | 244   | 196   | 48    | 207   | 181 | 26    | 37                 | 15    | 22    |
| 3 Month Membership                              | 205   | 133   | 72    | 371   | 234 | 137   | (166)              | (101) | (65)  |
| Annual Membership<br>(Includes Silver Sneakers) | 1,729 | 677   | 1,005 | 1,667 | 519 | 1,148 | 62                 | 158   | (143) |
| Annual Off Hours<br>Membership                  | 30    | 16    | 14    | 33    | 19  | 14    | (3)                | (3)   | (0)   |
| Annual Corporate<br>Membership                  | 37    | 20    | 17    | 43    | 15  | 28    | (6)                | (5)   | (11)  |
| Fit and Swim                                    | 6     | 6     | 0     | 12    | 12  | 0     | (6)                | (6)   | (0)   |
| Total   | 2,251 | 1,048 | 1,156 | 2,333 | 980 | 1,353 | (129)              | 58    | (197) |

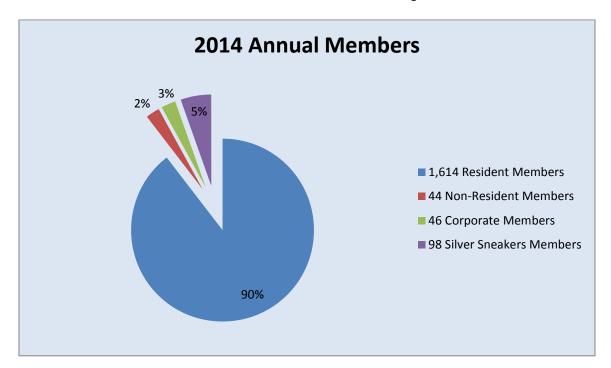
• This year annual memberships increase to 1,802 from 1,755 (2013), which accounts for some of the decrease in short term memberships.

B. Annual Membership and Short-Term Pass Revenue

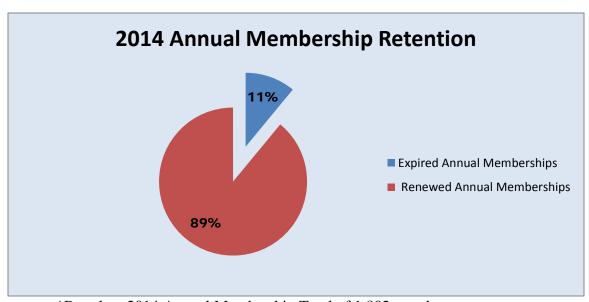
| Calendar Year          | 2014      | 2013      | Increase/Decrease |
|------------------------|-----------|-----------|-------------------|
| Annual Membership      | \$414,605 | \$414,955 | (\$250)           |
| Silver Sneakers Annual | \$6,158   | \$0       | \$6,158           |
| Membership             |           |           |                   |
| Short Term Pass        | \$48,420  | \$52,243  | (\$3,823)         |
| Daily Fees             | \$6,600   | \$8,305   | (\$1,705)         |
| Total                  | \$475,783 | \$475,503 | \$280             |



#### C. Resident vs. Non Resident 1-Year Annual Comparison



#### D. 2014 Annual 1-Year Membership Retention



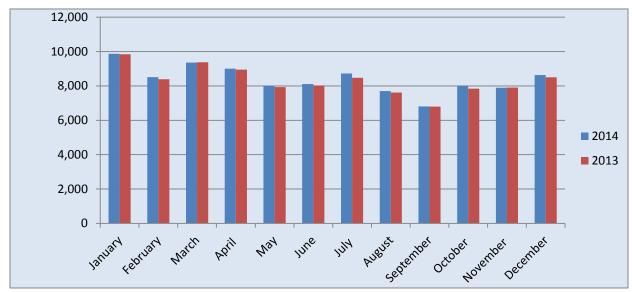
\*Based on 2014 Annual Membership Total of 1,802 members.

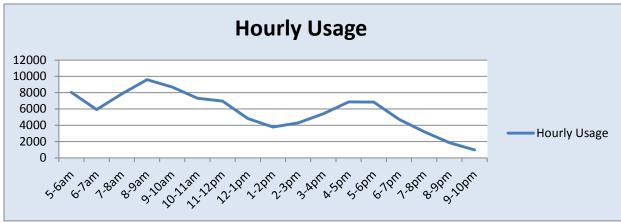
- Park Plus retention rate held at 89% for 2014 (same as 2013).
- According to Diversified Health & Fitness, on average, 90% of U.S. health clubs lose between 30-50% of their membership each year (diversifiedhf.com). Parks Plus Fitness has remained under the industry average two years in row.

#### E. Monthly Visit Comparison by Year

| Month     | 2014    | 2013   |
|-----------|---------|--------|
| January   | 9,867   | 9,843  |
| February  | 8,511   | 8,391  |
| March     | 9,352   | 9,378  |
| April     | 9,001   | 8,942  |
| May       | 8,002   | 7,934  |
| June      | 8,105   | 8,026  |
| July      | 8,722   | 8,471  |
| August    | 7,701   | 7,613  |
| September | 6,801   | 6,796  |
| October   | 8,002   | 7,834  |
| November  | 7,890   | 7,908  |
| December  | 8,632   | 8,498  |
| TOTALS    | 100,586 | 99,634 |

2014 saw an increase in visits to the club.





Peak Usage occurs between the hours of 8-9AM followed by 9-10AM and then 5-6AM. The slowest usage occurs between the hours of 9-10PM followed by 8-9PM and then 7-8PM.

### F. Surrounding Park District Membership Comparison

|                                  | Addison<br>Club Fitness | Bartlett<br>Lifecenter | Carol<br>Stream | Downers Grove<br>Fitness 4500 | Elk Grove<br>Village | Elmhurst<br>Courts Plus | Glen Ellyn<br>Ackerman | Wheaton<br>PPFC |
|----------------------------------|-------------------------|------------------------|-----------------|-------------------------------|----------------------|-------------------------|------------------------|-----------------|
| Initiation Fees<br>(R/NR)        |                         |                        | \$0             |                               |                      |                         | \$0                    | \$0             |
| Individual                       | \$149                   | \$8/\$12               |                 | \$79                          | \$79                 | \$100/\$125             |                        |                 |
| Couple/Family                    | \$225                   | Not Offered            |                 | \$129/\$149                   | \$138                | \$150/\$188             |                        |                 |
| Senior/Youth                     | \$99                    | \$6/\$9                |                 | \$49                          | \$49                 | \$75/\$95               |                        |                 |
| Senior Couple                    | Not Offered             | Not Offered            |                 | \$79                          | Not Offered          | \$112.50/\$143          |                        |                 |
| Resident                         |                         |                        |                 |                               |                      |                         |                        |                 |
| Annual Individual                | \$385/\$43              | \$306                  | \$228/\$19      | \$306/\$25.50                 | \$440/\$41           | \$502/\$44              | \$360/\$30             | \$393/\$37      |
| Annual - Couple                  | \$697/\$72              | \$582                  | 336/\$28        | \$537/\$44.75                 | \$786/\$67           | \$748/\$70              | \$600/\$50             | \$658/\$61      |
| Annual – Family<br>(family of 4) | \$771/\$80              | \$846                  | \$552/\$46      | \$690/\$57.50                 | \$1,067/\$86         | \$1,390/\$122           | \$720/\$60             | \$836/\$77      |
| Annual Senior/Youth              | \$257/\$33              | \$240                  | \$180/\$15      | \$240/\$20                    | \$288/\$26           | \$396/\$35              | \$276/\$23             | \$305/\$28      |
| Non-Resident                     |                         |                        |                 |                               |                      |                         |                        |                 |
| Annual-<br>Individual            | \$498/\$52              | \$366                  | \$300/\$25      | \$459/\$38.25                 | \$517/\$47           | \$599/\$53              | \$420/\$35             | \$590/\$56      |
| Annual - Couple                  | \$808/\$82              | \$486                  | \$444/\$37      | \$807/\$67.25                 | \$918/\$77           | \$958/\$84              | \$660/\$55             | \$987/\$92      |
| Annual - Family                  | \$872/\$91              | \$818                  | \$660/\$55      | \$1,035/\$86.25               | \$1099/\$96          | \$1,392/\$122           | \$780/\$65             | \$1,254/\$116   |
| Annual Senior/Youth              | \$378/\$43              | \$300                  | \$228/\$19      | \$360/\$30                    | \$367/\$32           | \$479/\$42              | \$300/\$25             | \$458/\$42      |
| 3-Month                          |                         |                        |                 |                               |                      |                         |                        |                 |
| Resident                         | \$139                   | Not Offered            | \$86            | Not Offered                   | Not Offered          | Not Offered             | \$115                  | \$147           |
| Non-Resident                     | \$169                   | Not Offered            | \$106           | Not Offered                   | Not Offered          | Not Offered             | \$115                  | \$221           |
| 1-Month                          |                         |                        |                 |                               |                      |                         |                        |                 |
| Resident                         | \$50                    | \$55                   | Not Offered     | \$60                          | \$85                 | \$55                    | Not Offered            | \$60            |
| Non-Resident                     | \$60                    | \$80                   | Not Offered     | \$90                          | \$85                 | \$60                    | Not Offered            | \$90            |
| Daily Fees                       |                         |                        |                 |                               |                      |                         |                        |                 |
| Resident                         | Not Offered             | Not Offered            | \$8             | \$10                          | \$10                 | \$10                    | \$10                   | \$9             |
| Non-Resident                     | Not Offered             | Not Offered            | \$12            | \$15                          | \$10                 | \$13                    | \$15                   | \$14            |

#### G. 2014 Membership Highlights

Efforts to advertise and promote membership and programs offered by all departments within Parks Plus Fitness Center was pursued with vigor and enthusiasm during FY14 and will continue to be pursued in years to come. Staff has and will continue to seek creative ways to brand our image and product within the community of Wheaton and gain visibility among residents. Additionally, we will offer attractive and creative membership enrollment specials that will entice even the most hesitant at heart to consider membership at PPFC. During 2014, numerous enrollment specials were offered seasonally to help stabilize membership fluctuations and each special included incentive to inspire interest in PPFC services and programs, including Kidz Kingdom, Group Fitness, Personal Training, and our Premier Membership.

#### Enrollment Specials (Appendix A)

The enrollment specials included the use of percentage discounts to entice new members starting in January with a 15% off incentive. The success of this sale led to usage of percentage discounts later in the year. The summer Beat the Heat promotion matched the discount with the temperature for the given day. The October renewal incentive of 20% off on Columbus Day weekend brought in 107 renewal annual memberships. The following month's Black Friday Sale enjoyed the same success as it helped to welcome 61 new members to PPFC via the 25% off discount.

#### Cross-Promotional Efforts

Throughout 2014, Parks Plus Fitness Center continued to have a presence at community-sponsored events as well as take part in cross-promotional efforts among other Wheaton Park District facilities. These offered free and targeted visibility to a captive audience. These opportunities were explored and utilized as ways to advertise PPFC services and programs at various Wheaton Park District locations. This can be seen in our use of the aquatic facilities for water aerobics, continued promotion of the Fit and Swim passes, and the promotional banners we put up on light poles at Rice Pool & Water Park throughout the summer. Our largest cross promotional effort is with the four races, the Wheaton Park District hosts each year: Fun Run in Color (New! In 2014), Cosley Zoo Run for the Animals, FT Cares Light the Torch Night Run (New! In 2014), and the Lions Club Reindeer Run. Ryan Miller, Parks Plus Fitness Center Manager, serves as the Race Director for all four races. And for three of the races, the fitness center serves as packet pickup location for racers exposing the facility to new markets.



Cosley Zoo Run for the Animals 5K | 10K | ½ Mile Kid's Run

#### H. Membership: Doing Better and Smarter in 2015 and Beyond

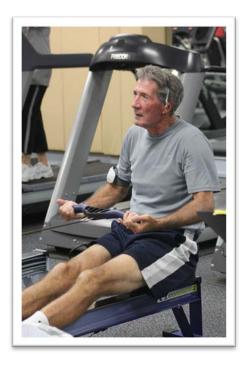
PPFC will focus on member retention by continuing the level of team member friendliness and excelling in customer service standards. PPFC team members will actively seek out member feedback and implement needed changes in order to ensure that PPFC exceeds the Wheaton Community expectations.

PPFC will continue to seek out and offer membership options that appeal to the community. Major promotions such as the Black Friday Sale are an opportunity to encourage new membership. PPFC will continue to focus on the facility's appearance and cleanliness, and will incorporate new fitness equipment into the center that appeals to the membership.

Parks Plus Fitness Center will take advantage of marketing opportunities at Central Athletic Center, Aquatic Centers, and at community-sponsored events such as chamber luncheons, summer festivals/fairs, and business expos will help broaden community awareness of PPFC. Marketing will also push to further extend into the growing world of social media and improve our existing web presence.

Internally, PPFC will continue to run effective sales staff meetings, produce of the monthly staff newsletter, The Parks Plus Times, which will introduce sales initiatives for employees.

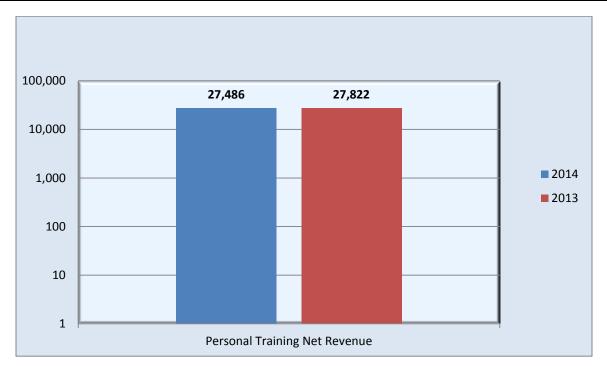




#### 4. Personal Training

A. Personal Training Revenue and Expense

|                    | 2014      | •        |         | 2013      |          |         |
|--------------------|-----------|----------|---------|-----------|----------|---------|
| Session Revenue    | \$124,230 |          |         | \$126,969 |          |         |
| Program Revenue    | \$21,160  |          |         | \$25,795  |          |         |
| Total Revenue      | \$145,390 |          |         | \$152,764 |          |         |
|                    |           | Average  | e Hours |           | Average  | e Hours |
| Expense            |           | Annually | Daily   |           | Annually | Daily   |
| Training           | \$95,274  | 4,241    | 11.7    | \$96,491  | 4,195    | 11.5    |
| Floor              | \$19,673  | 855      | 2.3     | \$25,858  | 1,124    | 3.1     |
| Orientation        | \$2,957   | 129      | .35     | \$2,533   | 110      | .30     |
| Coordinator/Intern | \$0       |          |         |           |          |         |
| Total              | \$117,904 | 5,225    |         | \$124,882 | 5,429    |         |
| Net Balance        | \$27,486  | 19%      |         | \$27,882  | 18%      |         |



• Net profit percentage increased from 18% to 19% in 2014 due a decrease in group sessional trainings.



#### B. 2014 vs. 2013 Personal Training Package Comparison

| Training Packages  | Packag | ges Sold | Number o | f Sessions |
|--------------------|--------|----------|----------|------------|
|                    | 2014   | 2013     | 2014     | 2013       |
| 1- Partner Session | 3      | 11       | 6        | 1          |
| 3- Partner Session | 0      | 4        | 0        | 12         |
| 6-Partner Session  | 13     | 14       | 78       | 84         |
| 12-Partner Session | 10     | 13       | 120      | 156        |
| 20-Partner Session | 8      | 1        | 160      | 20         |
| 1-Group Session    | 8      | 11       | 8        | 11         |
| 3-Group Session    | 4      | 10       | 12       | 30         |
| 6-Group Session    | 13     | 28       | 78       | 168        |
| 12-Group Session   | 22     | 34       | 264      | 408        |
| 60min/1 Session    | 12     | 11       | 12       | 11         |
| 60min/3 Session    | 1      | 3        | 3        | 9          |
| 60min/6 Session    | 14     | 21       | 84       | 126        |
| 60min/12 Session   | 13     | 17       | 156      | 204        |
| 60min/20 Session   | 28     | 32       | 560      | 600        |
| 30min/1 Session    | 46     | 74       | 46       | 74         |
| 30min/3 Session    | 91     | 24       | 273      | 72         |
| 30min/6 Session    | 88     | 75       | 528      | 450        |
| 30min/12 Session   | 88     | 69       | 1,056    | 828        |
| 30min/20 Session   | 143    | 144      | 2,860    | 2,880      |
| Totals             | 605    | 594      | 6,054    | 6,144      |

- 30 minute sessions have become the most popular package. These packages are the most profitable for the club.
- Group training (3 or more participants) revenue has declined, however these packages are the least profitable.

#### C. Personal Training Programs

The following is a listing of the small group personal training sessions that were offered throughout 2014.

#### **Boot Camp**

Parks Plus Fitness Center Boot Camp is an 8-week, two sessions per week, program for building strength and cardiovascular stamina. This program energizes, encourages and never knocks you down. Personal trainers work with you to breakdown the mental and physical barriers keeping you from reaching your health goals. Our spring and summer edition, Boot Camp in the Park, meets in Seven Gables Park and allows participants to enjoy the outdoors!

#### Personal Cross Fit Class

This challenging strength and conditioning program consists of constantly varying functional movements designed to maximize fitness results and push fitness limits. Test yourself each session with the Workout of the Day and accomplish what you previously thought was impossible!



#### TRX Suspension Training

Improve and develop strength, balance, flexibility and core stability simultaneously while engaging all your muscles with this nonstop total body workout. This unique program leverages one's own bodyweight against gravity using the TRX Suspension Trainer! This class is led by certified TRX personal trainer Mike. These classes have grown into our most popular group classes.

#### **D.** Park District Personal Training Comparison

| PERSONAL<br>TRAINING                   | Addison Club<br>Fitness | Bartlett<br>Lifecenter | Carol Stream | Downers<br>Grove Fitness | Elk Grove<br>Village | Elmhurst<br>Courts Plus | Glen Ellyn<br>Ackerman | PPFC      |
|--|-------------------------|------------------------|--------------|--------------------------|----------------------|-------------------------|------------------------|-----------|
| Hourly<br>Sessions                     |                         |                        |              |                          |                      |                         |                        |           |
| Member                                 |                         |                        |              |                          |                      |                         |                        |           |
| 1                                      | \$39                    | \$45                   | \$46         | \$47                     | \$55                 | \$47                    | \$43                   | \$39      |
| 3                                      | n/a                     | n/a                    | n/a          | n/a                      | n/a                  | \$132                   | \$129                  | \$117     |
| 6                                      | \$185 (5)               | \$200 (5)              | \$200 (5)    | \$225 (5)                | \$260 (5)            | \$252                   | \$235                  | \$210     |
| 12                                     | \$360 (10)              | \$350 (10)             | \$350 (10)   | \$430 (10)               | \$500 (10)           | \$400 (10)              | \$447                  | \$396     |
| 20                                     | \$480 (15)              | n/a                    | n/a          | n/a                      | \$960                | n/a                     | \$707                  | \$620     |
| Non Member                             | , ,                     |                        |              |                          |                      |                         | n/a                    |           |
| 1                                      | \$45                    | \$60                   | \$65         | \$57                     | \$65                 | \$57                    | \$65                   | \$43      |
| 3                                      | n/a                     |                        |              | n/a                      | n/a                  | \$162                   | \$195                  | \$129     |
| 6                                      | \$210 (5)               | \$275 (5)              | \$220(5)     | \$275 (5)                | \$310 (5)            | \$312                   | \$353                  | \$235     |
| 12                                     | \$410 (10)              | \$500 (10)             | \$370 (10)   | \$520(10)                | \$600 (10)           | \$500 (10)              | \$673                  | \$447     |
| 20                                     | \$527 (15)              | n/a                    | n/a          | n/a                      | n/a                  | n/a                     | n/a                    | \$707     |
| Half Hour<br>Sessions                  | n/a                     | \$25                   | \$26         | n/a                      | n/a                  | \$33                    | \$29/\$44              | \$25      |
| Partner<br>Training(2<br>participants) |                         |                        |              |                          |                      |                         |                        |           |
| Member                                 |                         |                        |              |                          |                      | n/a                     |                        |           |
| 1                                      | n/a                     | \$60                   | \$69         | \$75                     | \$80                 |                         | \$70                   | \$62      |
| 3                                      | \$179                   | n/a                    | n/a          | n/a                      | n/a                  |                         | \$186                  | \$186     |
| 6                                      | \$266 (5)               | \$275 (5)              | \$300 (5)    | \$365 (5)                | \$390 (5)            |                         | \$348                  | \$324     |
| 12                                     | \$432 (10)              | \$500 (10)             | \$525 (10)   | \$710 (10)               | \$750 (10)           |                         | \$648                  | \$600     |
| 20                                     | n/a                     | n/a                    | n/a          | n/a                      | \$1,400              |                         | \$1,000                | \$920     |
| Non Member                             |                         |                        |              |                          | n/a                  | n/a                     | n/a                    |           |
| 1                                      | n/a                     | \$80                   | \$99         | \$95                     |                      |                         |                        | \$70      |
| 3                                      | \$315                   | n/a                    | n/a          | n/a                      |                      |                         |                        | \$210     |
| 6                                      | \$449 (5)               | \$370                  | \$330 (5)    | \$465                    |                      |                         |                        | \$376     |
| 12                                     | \$744 (10)              | \$710 (10)             | \$555 (10)   | \$910 (10)               |                      |                         |                        | \$702     |
| 20                                     | n/a                     | n/a                    | n/a          | n/a                      |                      |                         |                        | \$1,094   |
| Group<br>Training (3+<br>participants) |                         | n/a                    | n/a          | n/a                      |                      | n/a                     | n/a                    |           |
| Member                                 | \$179 (3)               |                        |              | \$204/\$17               | \$240 (8)            |                         |                        | \$ 180(3) |
| Non Member                             | \$315 (3)               |                        |              |                          | \$260 (8)            |                         |                        | \$216 (3) |

#### E. 2014 Personal Training Highlights

Wheaton Park District Parks Plus Fitness Center Personal Training will show a net profit for the fourth straight year. The department continues to analyze revenue opportunities continues to keep an eye on expenses specifically by monitoring floor hours.

This year the Personal Training division ran its first discounted promotion during November and December, offering



individual 30-min 3 pack personal training sessions at 20% off. This sale was well received and regulars and those new to personal training took advantage of this offering, 68 packages were purchased compared to 8 in 2013.

#### F. Personal Training: Doing Better and Smarter During 2015 and Beyond

During 2015, Parks Plus Fitness Center staff will continue to concentrate on increasing personal training revenue while reducing expenses. The personal training team will focus on retaining their current membership base while reaching out to potential new clients. Management will continue to evaluate personal trainer floor hours vs. training hours and holding trainers to the expected ratio. The personal training team will focus on variety, safety, and positive customer service while continuing to introduce current fitness trends to members.

The Personal Training team will improve upon orientation practices for both new and renewal members in order to ensure that fitness goals are not just met, but exceeded. The personal training program will also entice members to retain their memberships or encourage non-member clients to join Parks Plus Fitness Center.





#### 5. Group Fitness

#### A. Flex Pass and Daily Fee Revenue and Expenses

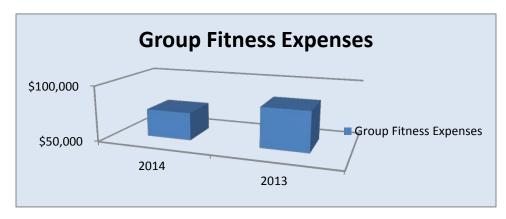
Group fitness participants may choose to purchase an annual group fitness flex pass valid for 1 year from the date of purchase, that allows them unlimited classes, or they may purchase a 1 month, 3 month, or 6 month pass. Group fitness offers over 45 classes per week between 5:30AM and 8PM. Parks Plus Fitness Center members receive a 50% discount on both the annual and monthly flex pass options.

| Calendar Year           | 2014     | 2013      |
|-------------------------|----------|-----------|
| Flex Pass               | \$77,140 | \$88,254  |
| Daily Fees              | \$6,018  | \$7,535   |
| Fitness Program Revenue | \$12,128 | \$16,600  |
| Total Revenue           | \$95,286 | \$112,389 |
| Part Time Wages         | \$71,897 | \$82,800  |
| Supplies                | \$2,995  | \$3,089   |
| Total Expenses          | \$74,892 | \$85,889  |
| Net Profit              | \$20,394 | \$26,500  |
| Profit Percentage       | 21%      | 18%       |

- Annual Resident Flex pass is \$624 and 1 month costs \$60. A 3 month membership is \$165 and a 6 month membership is \$320.
- Annual Nonresident Flex pass is \$780. A 1 month flex pass costs \$75. A 3 month membership is \$206 and a 6 month membership is \$400.
- Group Fitness began offering 1, 3 and 6 month membership options which accounted for additional revenue of \$11,085. These options were introduced to stay in line with new fitness trend store front facilities in the area.

#### **B.** Group Fitness Annual Sale

The Group Fitness Program offers two yearly sales during the months of January and September. Most of the membership purchases their annual pass during these two times as it is considerably less expensive during the sale versus paying by month throughout the year (a savings of up to \$221).



Net profit percentage increased 3%, due to the decrease in staff wages. Staff
wages decreased due to the elimination of the sessional program and classes
being reduced.

#### **C.** Group Fitness Class Descriptions

#### **Body Sculpt**

Firm and strengthen your entire body in our ever-popular weight training class. You'll use a variety of resistance (hand weights, tubing, bands, etc.) to challenge the muscles and create that toned body you've always dreamed of.

#### **Fitness Fusion**

A complete class that combines mind and body exercises. Cardio blasts, strength, training, core work, stretching and relaxation are included in class, designed to re-energize your workout routine.

#### Cardio Mix

Get that body moving! Calorie burning combos that is easy to learn, low impact but high intensity. A traditional style aerobics class with all the newest fun moves! Some classes may incorporate Step for variety.

#### **Cardio Core Challenge**

This intermediate/advanced level classic utilizes high intensity aerobic moves and full body, core-strengthening intervals. We'll use a variety of equipment for fun! Some choreography involved.

#### **Core Flow**

This dance-inspired class strengthens the entire body with emphasis on the abdominal area. No previous dance experience required...just a love of movement!

#### Gentle Yoga (Senior Focus)

New to Yoga? Have limitations? This class will utilize modifications to accommodate all levels. Increase your strength and flexibility, while improving the mind/body connection.

#### Intervelocity

An intense interval class that incorporates cardio and resistance training. Fast-paced, yet fun and easy to do!

Mindful Meditation Train your mind, just like you train your body, for the perfect antidote to daily stress. Learn and practice centuries old meditation techniques to decrease stress, reduce blood pressure, improve immunity and relieve anxiety. Certified instructor Stephanie Franzis the founder of JOY meditation and has been practicing the art for more than a decade.



#### **Power Sculpt**

This strength training class incorporates full body movements to challenge the muscles and the cardio system. Come experience this dynamic conditioning class that focuses on developing total body power.

# 50 + Balance, Strength and Stretch (Senior Focus)

Improve balance and ward off osteoporosis in this relaxing yet challenging class. Using light resistance, we strengthen the body and focus on "functional fitness." Stretching exercises complete this great workout.

#### **Spin Interval**

Challenge the most seasoned Spinner with this intense class! A traditional Spin class with intervals of full-body strength training movements for a total body workout.

#### **Spin Class**

This 55 minute cycling class will have you working harder than you EVER thought possible in a group exercise class! You will be inspired by the music and instructor, who will lead you through a series of aerobic endurance intervals: flats, hills, strength and speed plays.

#### **STEP Interval**

Get it done all in one. This class alternates between Step cardio and resistance training for a total body workout, all the while keeping your heart rate up. Ratios may vary from class to class.

#### **Total Body Workout**

This class is the ultimate cross trainer. We challenge your agility, speed, strength, and endurance through easy to follow cardio drills and resistance training. All fitness levels welcome.

#### **Quad Step**

A unique intermediate level cardio class that uses 4 step platforms in a surprisingly easy-to-follow format. Try something new that will challenge the body and keep your mind stimulated.

#### **Sculpt Express**

This 30 minute class will focus on full body strength training moves to get you in, out and on with your day. Core work included.

#### Yoga Levels 1-2

Open to all--from beginner to advance. Start with what you are able to do, then advance at your own pace, using slow controlled movements to strengthen and stretch your muscles through a series of poses called asanas. Relieve stress and calm the mind by learning deep breathing exercises and relaxation techniques.

#### **Yogalattes**

Get the best of mind/body workouts with this class that incorporates the best moves from Yoga and Pilates. Class is taught at an intermediate level, but modifications are given to suit beginners as well as advanced participants.

#### Zumba!

Zumba combines high energy, motivating music with unique dance combinations from Latin & other international dance styles. It is a mixture of body sculpting movements and easy-to-follow dance steps that will maximize your calorie output, fat burning & total body toning. It literally takes the "work" out of your "workout!



#### **D. 2014 Group Fitness Highlights**

The Annual Group Fitness Flex Pass Sale was offered twice during 2014. The first sale was during the month of January, and then again in September. Both sales offered 20% off the regular price of the Annual Flex Pass. Most renewing Flex Pass Members took advantage of the sales, and 52 new members signed up for the Annual Pass during 2014.

The Group Flex Pass program changed its payment options in June 2014. Instead of participants signing up for certain seasonal dates, they are given the flexibility to sign up for a 1 month, 3 month or 6 month pass. This change was implemented due to individual's desire to enroll when it was convenient for them, not based on when the session was running. The new program has been well received and it will continue in 2015. 147 of the short term Group Fitness Passes have been sold.

Two Zumbathon events were held in 2014: the "Glitter N' Green Zumbathon" in March, and the "Party 4 the Cure Zumbathon" in October. Proceeds were donated to the Ronald McDonald House and the Cadence Breast Health Center. These events combined brought in 125 participants raising \$1,800 in donations.

"Introduction To..." classes were also offered the first 2 weeks of January. 6 free classes, different formats, were offered. The goal was to introduce community members to the Flex Pass Program, as well as to encourage current members to try a new class format. About 45 people attended these classes. 13 participants registered to continue in the Group Fitness Program.

Older Adult programming remains very popular. Classes such as Gentle Yoga, Core Flow, Cardio Mix, and 50+ Balance Strength and Stretch continue to draw participants, and will remain on the schedule for the future. The Group Fitness Program added Zumba Step to the schedule in late 2014. This class combines the movements of Zumba dance and a step platform. Participant feedback has been positive and the class will continue to run in 2015.

#### E. Group Fitness: Doing Better and Smarter in 2015 and Beyond

The Wheaton Park District Group Fitness programming will continue to be focused on the community as a whole and offer a variety of classes for different interests. Current participants enjoy being part of the community, not a niche. They enjoy the variety of classes and the various instructors teaching styles.



#### 6. Kidz Kingdom

#### A. Kidz Kingdom Revenue and Expenses

| Revenue              | 2014       | 2013       |
|----------------------|------------|------------|
| Annual Pass Sales    | \$3,920    | \$4,344    |
| Daily Fees           | \$24,948   | \$30,338   |
| Birthday Parties     | \$130      | \$470      |
| <b>Total Revenue</b> | \$28,998   | \$35,152   |
| Part Time Wages      | \$38,538   | \$47,344   |
| Supplies             | \$720      | \$586      |
| Total Expenses       | \$39,258   | \$47,930   |
| Net Loss             | (\$10,260) | (\$12,778) |

- Kidz Kingdom childcare remains to be a valuable service to the PPFC membership base as well as the community as a whole.
- Staff expenses were reduced as a result of a decrease in participation/usage.

Based on 2009 Board direction, PPFC continues to operate Kidz Kingdom at a loss as a childcare service to our members. However, PPFC team will continue to monitor efforts and continue to foster the charter of sustainability. Operational goal was a \$10,000 loss.



#### B. Kidz Kingdom 2014 Highlights

Kidz Kingdom located on the main level of the Community Center offers a variety of programming options. Fabulous Friday is a program for the child who is in a two day a week program. This program can be added to give a child's three days of early childhood experience as well as give the parent or guardian an opportunity to get ready for the weekend. Half Day of Play continues to be offered on District 200 days off. The patron can drop their child off for a half day of play in the Kingdom.

Kidz Kingdom continues to offer longer stays in childcare. Kidz Kingdom also offers more programming for working parents as well as the parent who would like their child to have an extended preschool day. Kidz Kingdom added a 3 ½ hour drop in visit to their current offerings. Kidz Kingdom also offers Kidz Care. This program accommodates children for 2, 3, 4 or 5 days a week for 3 ½ hours per day during hours of operation.

Kidz Kingdom continues to see an increase in participation in Before & After Class Care. Team members supervise children regularly for up to an hour before they attend their morning Wide Horizon Preschool class. Children come for up to three hours after their morning session in Kidz Kingdom.

Kidz Kingdom offers program drop-off and pickup. Children are walked to and from programs or classes to Kidz Kingdom. This allows the parent or guardian extra time to continue running their errands or finish up the class that they are participating in if the child's class ends before the parent/guardian is done. This service is also utilized for the children who come to Lunch Bunch and Before and After Care from Wide Horizon's Preschool.

Kidz Kingdom has partnered with many other departments within the Park District:

#### **DuPage County Historical Museum**

Kidz Kingdom helped sponsor the Santa Express Train Event. Four sold out trains ran in 2014.





#### **Special Events**

Kidz Kingdom continues to participate in the WPD Halloween Happening. During the event crafts are offered. Close to 200 children participated in crafts during the event. Kidz Kingdom continued its "Letters from Santa" offering, from December 1 to 10.

#### **Parks Plus Fitness Center**

Kidz Kingdom co-sponsored "World Wide Day of Play". Patrons were invited to attend the event and were made aware of all of the fitness programs offered by PPFC, group fitness and Kidz Kingdom. The event offered open gym, crafts, and open play in Kidz Kingdom.

#### **Group Fitness**

Kidz Kingdom offered complimentary childcare to patrons during select programs, including Community Appreciation Days in January and September, as well as the Zumbathons. A free first visit to Kidz Kingdom is offered to patrons who attend their first fitness class.

#### Early Childhood/Wide Horizons Preschool

In 2014 Kidz Kingdom participated in the Week of the Young Child along with many other



departments within the Park District. This week long national celebration that focuses attention on the needs of young children and their families and highlights the programs that the Wheaton Park District offers to meet those needs. It was a hugely successful week which kicked off with an Ice Cream Social where over 200 people were treated to ice cream, and a small expo of early childhood services available to Wheaton residents both through the park district and the community. Kidz Kingdom offers one hour of complimentary childcare in the fall for Wide Horizon students. 23 Wide

Horizon Students took advantage of the free hour of child care.

#### C. Kidz Kingdom: Doing Better and Smarter in 2015 and Beyond

Continued efforts to partner with other areas of the Wheaton Park District will be sought out to promote interest in Kidz Kingdom. In addition, Kidz Kingdom continues to seek out other opportunities within the Wheaton business community. A partnership with Town Square shopping center is currently being explored for 2015.

Due to the increase usage and limited space within Kidz Kingdom Childcare Hawthorne Room, a daily "gym time" during peak hours has been added. The Lincoln Marsh Room, gymnasium or any other available room is used for up to 60 minutes a day. Kidz Kingdom will continue to go outdoors for exercise and exploration when weather permits.

The continuation of birthday parties hosted by Kidz Kingdom will continue to complement existing parties offered throughout the Wheaton Park District, although our focus remains on serving the fitness center membership and our Wheaton Park District program users.

Kidz Kingdom will continue to staff according to DCFS ratios which is determined by the age of the youngest child in Kidz Kingdom's care.

| Age                  | Ratio of Staff to Children |
|----------------------|----------------------------|
| 3 months- 14 months  | 1:4                        |
| 15 months- 23 months | 1:5                        |
| 2 years- 3 years     | 1:8                        |
| 3 years and over     | 1:10                       |

#### 7. Silver Sneakers Program

Silver Sneakers is an insurance based fitness program that allows seniors to use fitness facilities at no charge. The insurance company reimburses the fitness centers at the end of each month for qualified visits by the members. The current rate is \$3.25 per visit. Parks Plus Fitness Center launched the program in July 2014 and by the end of December the club had 112 Silver Sneakers Members. The program continues to grow and has brought a lot of nonresidents into Parks Plus Fitness Center.



#### 8. Leisureship Fund

Sharon Rovansek, Kidz Kingdom Coordinator, is also the chair of the Community Partnership Committee, which oversees the Leisureship Fund. In 2014, the New and Used Bicycle Sale, the Wheaton Park District lanyard sales, and the Recycling Holiday Lights initiative, and pretzel necklace sales at Brew Fest were coordinated by this Committee. Parks Plus Fitness Center offered twelve memberships to families in the Leisureship Program. The leisureship fund allowed 21 participants (37 family members) to have Parks Plus Fitness Memberships. The cost to the Leisureship fund was \$5,106.

#### 9. Interns and Future Professionals

PPFC values future professionals and hopes to further their careers either within the Wheaton Park District or the community as a whole. PPFC continued to partner with WITS (World Instructor Training School) and offered PPFC as a training site for future personal trainers.

#### 10. Health and Wellness Committee

The Health and Wellness Committee holds monthly meetings on the first Tuesday of the month. 2014 Health and Wellness Committee members were Ryan Miller, Andrea Chiapetta, Diane Hirshberg, Sally Oppenheim, Donna Siciliano, Rob Sperl, Patty Walkowicz, and Margie Wilhelmi. The mission of the WPD HWC (Wheaton Park District Health and Wellness Committee) is to establish and maintain a workplace and community that encourages environmental and social support for a healthy lifestyle. The main focus for this committee is on the workplace and the WPD employees. Programs the committee is responsible for include Maintain Don't Gain, PATH through PDRMA, lunch and learns, and a quarterly wellness newsletter to staff. In 2014, 128 staff members attended Lunch and Learns and 138 employees participated in the Maintain, Don't Gain holiday health challenge.

#### 11. Race Events in Wheaton

2014 brought two new races to Wheaton, the Fun Run in Color and the FT Cares Light the Torch Night Run. Parks Plus Fitness Center is involved in this event to capitalize on promotional opportunities as Ryan Miller, Parks Plus Fitness Center Manager, serves as each race's Race Director since he received his certification in Spring of 2014.

Parks Plus Fitness Center Manager and the Special Event Team oversaw the majority of key elements of each of these events including; registration, race day logistics, city operational planning, permitting, confirmation of the timing company, with pre-race day meetings, certification of the course, through CARA (each year) and USA Track and Field (as needed/2014), purchase and design of race day bibs, packet pick-up, event signage, coordination of parks department set up and tear down, and monthly/ weekly meetings to ensure that all volunteers and employees work together for a successful and safe race. We could not do these races without our partners who play a vital role in sponsorships, volunteer recruitment, and event promotion.

Fun Run in Color presented in partnership with Rotary Club of Central DuPage AM
The inaugural 5K event on April 5, 2014 was a huge success; over 1,320 participants ran the
streets of Wheaton and through four color stations. This event raised approximately \$23,500 split
by both entities. Save the Date for 2015 = April 11





#### Cosley Zoo Run for the Animals in partnership with Cosley Zoo Foundation

Staff served as Race Director and selected individuals from the PPFC team worked on various aspects of the Cosley Zoo Run for the Animals. The dedication to the success of the Cosley Zoo Run for the Animals truly exemplifies the Wheaton Park District motto of "One Team, One Goal." Each year approximately 2,300 runners participate in the 5K, 10K, or ½ Mile Kids' Race.

Save the Date for 2015 = June 6



#### FT Cares Light the Torch Night Run in partnership with the FT Cares Foundation

The Wheaton Park District Parks Plus Fitness Center and FT Cares Foundation partnered for the inaugural 5K event on September 26, 2014 that had 505 participants and raised approximately

\$20,900 split by both entities. Save the Date for

**2015 = September 25** 



#### Lions Club Reindeer Run in partnership with the Wheaton Lions Club

The Wheaton Park District Parks Plus Fitness Center and the Wheaton Lions Club partnered for the  $2^{nd}$  annual 5K event on December 6, 2014 that had 802 participants and raised approximately \$26,000, split by both entities. **Save the Date for 2015 = December 5** 



#### 12. Partnerships

Throughout 2014, PPFC continued to seek out partnerships with various companies throughout Wheaton and the DuPage County area. PPFC will continue to seek partnerships with local businesses throughout 2015 in order to gain visibility and recruit incentives for members such as Red Mango, Advance Health Care, DuPage Healthcare Ltd., and College of DuPage School of Massage.

#### 13. Equipment Replacement Plan (Appendix G)

Parks Plus Fitness Center has drafted an equipment replacement plan. This plan details the current equipment inventory, approximate year purchased, life expectancy, projected replacement year and cost estimate. PPFC will allocate approximately \$25,000 annually within its operational budget. In 2014, 5 new pieces of equipment were purchased. They include; 2 Life Fitness Treadmills, Life Fitness Stair Climber, Life Fitness Glute Machine, and the Jacobs Ladder.



#### 14. 2014 Marketing Overview

Parks Plus Fitness Center continues to search for innovative marketing opportunities to attract new members and continuously engage the current membership in our offerings and events. Each year we seek to improve our methods of marketing and facility promotion, while maintaining our successful and member favorite promotions from the previous year.

#### Highlights

#### YELP.com

In 2014, Parks Plus Fitness Center enhanced the facilities yelp.com profile. This was at a cost of \$300 per month, but included a custom video promotion shot by Yelp's local videographer. This video lived on our profile and was available to users searching for fitness, group fitness, childcare, etc. in the local area. This video now lives on the Wheaton Park District youtube.com page and in March and April last year we played it in the fitness center for guests to view. We also have submitted this video to the City of Wheaton who will try to fit it in as a "commercial" in low run times on the local television station.



https://www.youtube.com/watch?v=prH2FrqbLfo

#### **Website Traffic**

Marketing materials continued to push traffic to parksplusfitness.com. In 2013, the website was redesigned to be more user friendly and our efforts to drive members and potential members to the website continued.

- o 10,845 unique web users visited parksplusfitness.com in 2014. This is at 11% increase over 2013.
- O Site traffic is filtered to our website through the following avenues:
  - 48% of traffic was organic by search engines (an increase of 13% from 2013)
    - Top 3= Google, Yahoo, Bing
  - 22% of traffic were direct visits to parksplusfitness.com

- 22% of traffic was referral from Wheaton Park District sites
  - Top 2= Wheaton Park District and Arrowhead Golf Club
- The most visited pages of our website (excluding the home page) are Specials & Events (37%), Annual Membership (29%), and Group Fitness Schedules (28%)

#### We've Missed You Postcard (Appendix B)

Each month the fitness center staff sends out letters to those whose memberships are expiring. This year we created a "We've Missed You" postcard to send to those who did not renew their membership from this letter. About 30 postcards go out each month to previous members who have not renewed their memberships. We have seen a great response from these postcards and will continue to use them in 2015. We have seen a great response with the postcards, over 50 members have returned to the club as a result of them. We will continue to send them out in 2015

#### Direct Mail to over 33,000 households

In 2013, Parks Plus Fitness distributed its first double sided, printed 9x7 postcard within the Wheaton Park District Fall Brochure. Including the direct mail piece in the brochure bag allowed us to reach 33,000 households for approximately \$0.12/household. Due to the success of this piece we did a shared postcard piece with the Wheaton Park District Aquatic Facilities in Spring of 2014.

- Postcards featured a 7 Day Trial Promotion, over 48 were redeemed.
- Mailing resulted in approximately 18 new members.

#### **Increased Member Promotions**

In 2014 we sought to balance recruitment promotions and retention promotions. Each month we offered an incentive for new members we offered one for renewal of memberships as well to encourage members to renew prior to their expiration date. In addition, we offered opportunities for members to be entered into drawings to encourage additional spending at the club.

- Community Appreciation Days
  - Nike + Fuelband SE= for every \$100 spent at Parks Plus Fitness Center between September 5-8, members were entered to win a fitness band valued at \$99. Two were given out to current members.
- Personal Training Sale
  - o November and December we ran a personal training sale. This offered members 20% off 30-minute 3 pack individual training.
- 12 Days of Fitmas
  - o For every \$100 spent at Parks Plus Fitness Center beginning with the Black Friday Sale (November 26) through December 22, members were entered for a chance to win one of twelve prizes. Prizes ranged in value from \$50-200.

#### Marketing Recap

#### Fitness Flyers & Posters—(Appendix A)

- January | The Annual Get Fit Sale 15% off
- January | Community Appreciation Sale 15-20% off
- January | New 2014 Group Fitness Classes
- February | Glitter & Green Zumbathon
- February | Vote for Us! Parks Plus Fitness Center for Small Health & Wellness Business of the Year
- March | School's Out Break Specials Spring Break & Summer Student Passes
- April | Corporate Membership Flyer New! Reduced Rates
- April | New Group Fitness Classes for Spring
- May | Group Fitness now offering monthly options!
- May | Schools Out Student Summer Pass \$90
- June | Student & Youth Fitness Pricing
- June H20 Aerobics
- July | Proud to Partner with Silver Sneakers
- July/ August | Summer Heat Special
- September | Community Appreciation Sale 15-20% off
- September | Get Fit Sale 15% off
- September | Nike + Fuelband Member Drawing
- September | Corporate Flyer, one week free membership
- October | Party for the Cure Zumbathon
- October | Columbus Day Weekend 20% off Renew / rest of month 15% off Renew
- November | Black Friday 25% off New 20% Renew
- November/December | Personal Training Sale
- December | 12 Days of Fitmas Drawing

#### **Membership & Community Events—**

- Community Appreciation Days [January/September] (Appendix A)
- Zumbathon [February/ October] (Appendix A)
- Fun Run in Color [April] (Appendix C)
- Cosley Run [June]
- FT Cares Light the Torch Night Run [September] (Appendix C)
- Reindeer Run [December] (Appendix C)

#### **New Promotions**—(Appendix B)

- We've Missed You Postcard [August]
  - Printed postcard/ 500 in first print. Sent to members who are over 30 days past their renew date and have let their membership lapse. These are mailed by Fitness Center Manager.
- Personal Training Sale [November/December]
  - o Flyers, Posters, E-Blast, A-Frame Sign promoting in Community Center lobby
- Nike + Fuelband SE [September]
  - o Flyers, A Frame, E-Blast Introduction, Social Media (Facebook)

- 12 Days of Fitmas [December]
  - o Flyers, Posters, E-Blast, A Frame Sign promoting in Community Center lobby, 24"x26" sign by desk announcing winners each day
- New Equipment [December]
  - o Posters, A Frame Sign

#### **New/Update Marketing Initiatives**—(Appendix B)

- Logo Transition Finalized [November]
  - o In an effort to streamline logo for scalability and simplicity the logo has been through a two phase transition over the last year. In the first phase the name of the facility was made a larger focus to increase the brand identity of Parks Plus Fitness Center within the logo. In the second phase the dots were removed and facility name listed larger. We will begin switching over slowly in an effort to keep costs down. Thus far, posters, flyers, staff uniforms, and website have been changed over. In 2015, we will continue to update promotional materials as they need to be reordered and focus on updating facility signage.







January 2013

January 2014

November 2014

- School's Out Break Specials [March]
- Corporate Flyer for One Week Trial [April]
- Group Fitness Monthly Membership Options [May]
- Student & Youth Fitness Membership Pricing [June]
- Silver Sneakers [July]

#### **Large Format Banners & Signs**—(Appendix C)

- Parks Plus Fitness = Results | 3x8 Community Center Lower Level
- Kidz Kingdom | 3x8 Community Center Main Level
- Get the Results You Want | 3x8 Community Center Upper Level
- You are steps away from the results you want! | Over Hang, Community Center Building
- You are steps away from the results you want! | 3x8 Blanchard Road Entrance
- You are steps away from the results you want! | Atrium, Community Center
- Meet Our Team | Bulletin Board Cover, Community Center Lower Level & Upper Level
- Meet Our Staff | Bulletin Board Cover, Community Center Main Level
- Fun Run Race Special | A Frame onsite at Event 4/5/14 (exposure 2,500)
- Light the Torch Race Special | A Frame onsite at Event 9/26/14 (exposure 1,000)
- Reindeer Run Race Special | A Frame onsite at Event 12/5/14 (exposure 1,000)

#### **Print & Web Advertisements**—(Appendix D)

- Parks Plus Fitness Center | Wheaton Patch [January-June]
- Turn Up the Head | Suburban Life [August]
- Community Appreciation Days | Suburban Life [September]
- Columbus Day Sale | Suburban Life [October]
- Black Friday Sale | Suburban Life [November]

#### **Eblasts**—(Appendix D)

- January | The Annual Get Fit Sale | Open Rate = 46.5%
- January | January News & Events | Open Rate = 33%
- February | February News & Events | Open Rate = 32%
- February | Glitter & Green Zumbathon | Open Rate = 31%
- March | March News & Events | Open Rate = 30%
- April | April News & Events | Open Rate = 28%
- May | May News & Events | Open Rate = 35%
- June | June News & Events | Open Rate = 33%
- July | July News & Events | Open Rate = 29%
- August | August News & Events | Open Rate = 29%
- September | September Programs & Events | Open Rate = 33%
- September | World Wide Day of Play | Open Rate = 26%
- October | October News & Events | Open Rate = 30%
- October | Party for the Cure Zumbathon | Open Rate = 22%
- November | November News & Events | Open Rate = 29%
- December | Happy Holidays from Parks Plus Fitness Center | Open Rate = 27%

Parks Plus Fitness Center's average open rate was 30.8%.

According to Constant Contact (constantcontact.com) the average Open Rate for Sports & Recreation type businesses is 20%. According to Mail Chimp (mailchimp.com) the average Open Rate for Health & Fitness type business is 24.27%.

#### Social Media/Facebook Cover Ads—(Appendix E)

- Community Appreciation Days [January]
- We've Been Nominated | Wheaton Chamber Gamon Awards [February]
- Balance [March]
- PPFC and Pool Pass Sale [April]
- Get Results | General Cover Photo for 2014 [May through July]
- Light the Torch Night Run [August/September]
- World Wide Day of Play [August/September]
- Community Appreciation Day [September]
- Columbus Day Sale [October]
- Party for the Cure Zumbathon [October]
- Lions Club Reindeer Run [November]
- Happy Holidays [December]
- Save the Date for Fun Run in Color [December]

In addition, to keep active on the Parks Plus Fitness Facebook page with updated cover photos we also experimented this year with Facebook Marketing. These efforts included boosting the posts of the above cover photos, which places them as "Ads" in the feeds of Facebook users we select by demographics. We are able to target market to Wheaton residents only, by age group, and by interest (health, fitness, walking, etc.). These ads generated several additional "likes" of the Parks Plus Fitness Facebook page as well as some engagement from users. We were not able to track if this turned into actual purchases, but in instances of promoting events such as Worldwide Day of Play or Community Appreciation Days we saw it as a good way to get the word out to the community about our free events.

#### **Kidz Kingdom Childcare**

- Program Flyers (Appendix F)
  - o Half Day of Play
  - o Kidz Care
  - o Before & After Class Care
  - o Kidz Summer Care
  - Welcome back to school Wide Horizons Preschool
- E-blasts
  - Events & Programs for our Youngest Residents | Open Rate = 35% [March]
  - Week of the Young Child | Open Rate = 30% [April]

#### **Cross Promotional Marketing**

- Week of the Young Child Ice Cream Social | April
  - o Booth at event promotion both Kidz Kingdom Childcare and Parks Plus Fitness
- Fun Run in Color | April
  - o Signage at event promoting Parks Plus Fitness Center, logo on back of shirts
  - o Virtual Goodie Bag following race included PPFC promotion
  - o Hosted packet pick up for the 1356 runners
- Cosley Zoo Run for the Animals | June
  - o Hosted the two day packet pick up for the 2,300 runners
  - o Virtual Goodie Bag following race included PPFC promotion
- Taste of Wheaton | June
  - o Booth at event promoting Fitness Facility during Saturday's Business Expo
- World Wide Day of Play | September
  - O Approximately 200 children and parents participated in the Parks Plus Fitness Center event of World Wide Day of Play. Kids were encouraged to try sample youth fitness classes, do obstacles, jump in the bounce house or visit with various vendors or Wheaton Park District Facility Booths.
  - Over \$1100 in sponsorship was collected for this event.
  - o In addition to booths for Parks Plus Fitness Center and Kidz Kingdom Childcare, Wide Horizons preschool, Lincoln Marsh, DuPage County Historical Museum, and the Wheaton Dance Crew had a marketing/booth presence.
- FT Cares Light the Torch Night Run | September
  - o Signage at the event promoted Parks Plus Fitness Center
- Lions Club Reindeer Run | December
  - o Signage at event promoting Parks Plus Fitness Center, logo on back of shirts
  - o Virtual Goodie Bag following race included PPFC promotion
  - o Hosted packet pick up for the 1356 runners,

### **Fitness Flyers/ Posters**





















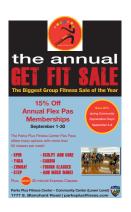


























#### **New Promotions**





Fitness Center | Group Fitness Classes Personal Training | Childcare parksplusfitness.com GET THE RESULTS YOU WANT.







#### **New/Updated Marketing Initiatives**













**Large Format Banners & Signs** 

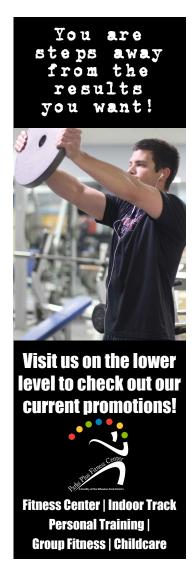






















#### **Print & Web Advertisements**











#### **Eblasts**































#### Social Media/Facebook Cover Ads























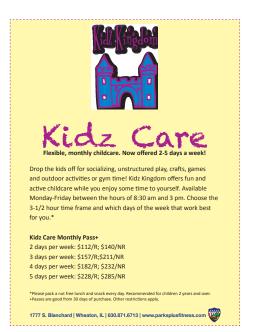






#### **Kidz Kingdom Childcare Flyers/Eblasts**











| #         | Brand            | Туре              | Model #                   | Serial #             | Approx.<br>Year<br>Purchased | Life<br>Expectancy | Cost Est | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|-----------|------------------|-------------------|---------------------------|----------------------|------------------------------|--------------------|----------|------|------|------|------|------|------|
| Fitn      | ess Center Floor |                   |                           |                      |                              |                    |          |      |      |      |      |      |      |
| 1         | Life Fitness     | Treadmill         | TR-9500                   | HTL 3611411          | Pre 2008                     | 6-8 years          | \$4,250  |      | X    |      |      |      |      |
| 2         | Life Fitness     | Treadmill         | TR-9500 HR                | 322183               | Pre 2008                     | 6-8 years          | \$4,250  |      | X    |      |      |      |      |
| 3         | Life Fitness     | Treadmill         | TR-9100                   | HTK 383131           | Pre 2008                     | 6-8 years          | \$4,250  |      | X    |      |      |      |      |
| 4         | Life Fitness     | Treadmill         | TR-9500                   | HTL 339394           | Pre 2008                     | 6-8 years          | \$4,250  |      |      | X    |      |      |      |
| 5         | Life Fitness     | Treadmill         | TR-9500                   | HTL 339305           | Pre 2008                     | 6-8 years          | \$4,250  |      |      | X    |      |      |      |
| 6         | Life Fitness     | Treadmill         | TR-9500                   | HTL 339423           | Pre 2008                     | 6-8 years          | \$4,250  |      |      | X    |      |      |      |
| 7         | PreCor           | Treadmill         | C956i                     | AGJY29090056         | 2009                         | 6-8 years          | \$4,250  |      |      |      |      |      |      |
| 8         | PreCor           | Treadmill         | C956                      | 6DE30M0005           | Pre 2008                     | 6-8 years          | \$4,250  |      |      |      |      |      |      |
| 10        | PreCor           | Treadmill         | C952                      | 6DI27M0006           | Pre 2008                     | 6-8 years          | \$4,250  |      |      |      |      |      | Х    |
| 11        | Stairmaster      | Stepmill          | Nautilus K2 Vert. Climber | 100160512020805      | 2011                         | 6-8 years          | \$4,500  |      |      |      |      |      | X    |
| 12        | Stairmaster      | Stepmill          |                           | 20010070531023       | 2007                         | 6-8 years          | \$4,500  | X    |      |      |      |      | Х    |
| 13        | NuStep           | Recumbent Stepper | TRS 4000                  | 415825               | Pre 2008                     | 6-8 years          | \$3,500  |      |      |      |      |      |      |
| 14        | NuStep           | Recumbent Stepper | TRS 3000                  | 301887               | Pre 2008                     | 6-8 years          | \$3,500  |      |      |      |      |      |      |
| 15        | Star Trac        | Recumbent Bike    | ERB                       | RBEB1111-L01132      | 2011                         | 6-8 years          | \$2,750  |      |      |      |      |      |      |
| 16        | Star Trac        | Recumbent Bike    | ERB                       | RBEB1111-L01129      | 2011                         | 6-8 years          | \$2,750  |      |      |      |      |      |      |
| 17        | Matrix           | Spin Bike         | LS E-series               | LAEB0005252-111      | 2011                         | 7-10 years         | \$900    |      |      |      |      |      |      |
| 18        | Matrix           | Spin Bike         | LS E-series               | LAEB0005309-111      | 2011                         | 7-10 years         | \$900    |      |      |      |      |      |      |
| 19        | Schwinn          | Armbike           | Airdyne                   |                      | Pre 2008                     | 6-8 years          | \$700    |      |      |      |      |      |      |
| 20        | StarTrac         | Stepper           | 9-5040-MINTPO             | SCEN0810-U01877      | 2010                         | 6-8 years          | \$2,500  |      |      |      |      |      |      |
| 21        | Concept 2        | Rower             | Model D                   | 1206060-300118087-02 | Pre 2008                     | 7-10 years         | \$1,250  | X    |      |      |      |      |      |
| 22        | Concept 2        | Rower             |                           | 061305/4             | Pre 2008                     | 7-10 years         | \$1,250  | X    |      |      |      |      |      |
| 23        | Life Fitness     | Treadmill         | CLST                      | CLT 105182           | 2008                         | 6-8 years          | \$4,250  |      |      |      |      |      |      |
| 24        | PreCor           | Elliptical        | AMT 100i                  | A927L01090039        | 2009                         | 6-8 years          | \$6,000  |      |      |      |      | X    |      |
| 25        | PreCor           | Elliptical        | AMT 100i                  | A927L01090042        | 2009                         | 6-8 years          | \$6,000  |      |      |      |      | X    |      |
| <b>26</b> | PreCor           | Elliptical        | AMT 100i                  | A927F11080006        | 2008                         | 6-8 years          | \$6,000  |      |      |      |      | X    |      |
| 27        | PreCor           | Elliptical        | AMT 100i                  | A927E29080025        | 2008                         | 6-8 years          | \$6,000  |      |      |      |      | X    |      |
| 28        | Matrix           | Elliptical        | Arc Trainer               | EP605110900002       | 2011                         | 6-8 years          | \$5,000  | X    |      |      |      |      |      |
| 29        | SciFit           | Ergometer         | PRO2                      | 660-011063           | 2010                         | 6-8 years          | \$3,000  |      |      |      |      |      |      |
| 30        | Precor           | Elliptical        | EFX885/883                | AZABI26110001        | 2011                         | 6-8 years          | \$4,500  | X    |      |      |      |      |      |
| 31        | Stairmaster      | Stepper           | 4200 PT                   | 15000020509006       | Pre 2008                     | 6-8 years          | \$2,500  |      |      | X    |      |      |      |

|    | Donal                | Toma            | NA-dal #        | Control #           |           | Life Expectancy | Cost Est | 2013   | 2014 | 2015 | 2016 | 2017 | 2018     |
|----|----------------------|-----------------|-----------------|---------------------|-----------|-----------------|----------|--------|------|------|------|------|----------|
| #  | Brand                | Type            | Model #         | Serial #            | Purchased | 6.0             | ¢4.500   | X      |      |      |      |      |          |
|    | Life Fitness         | Elliptical      |                 | XTM 103655          | 2008      | 6-8 years       | \$4,500  | X<br>V |      |      |      |      |          |
|    | PreCor               | Elliptical      | EFX 546         | IKB25R0064          | Pre 2008  | 6-8 years       | \$4,500  | X      |      |      |      |      |          |
| _  | PreCor               | Elliptical      | EFX 546         | 4HH04M0024          | Pre 2008  | 6-8 years       | \$4,500  | X      |      |      | · ·  |      |          |
|    | PreCor               | Elliptical      | EFX 546         | 75G02N0030          | Pre 2008  | 6-8 years       | \$4,500  |        |      |      | X    |      |          |
| _  | PreCor               | Elliptical      | EFX 885/883     | AMXCDO4110001       | 2011      | 6-8 years       | \$4,500  |        |      |      |      |      |          |
|    | PreCor               | Elliptical      | EFX 546         | IKB25R0067          | Pre 2008  | 6-8 years       | \$4,500  |        |      |      | X    |      |          |
|    | PreCor               | Elliptical      | EFX 556         | I2B05Q0025          | Pre 2008  | 6-8 years       | \$4,500  |        |      |      | X    |      |          |
| -  | PreCor               | Elliptical      | EFX 546         | ILI26P0002          | Pre 2008  | 6-8 years       | \$4,500  |        |      |      | X    |      |          |
| -  | Life Fitness         | Bike            | 95ci            |                     | Pre 2008  | 6-8 years       | \$1,500  |        |      | X    |      |      |          |
|    | Life Fitness         | Bike            | 95ci            |                     | Pre 2008  | 6-8 years       | \$1,500  |        |      | X    |      |      |          |
| -  | Cybex                | Bike            | Cyclone Upright | Z01-26530C9004NN028 | Pre 2008  | 6-8 years       | \$1,500  |        |      |      | X    |      |          |
| -  | StarTrac             | Recumbent Bike  | 9-6430-MINTPO   | RPBN0708C02117      | Pre 2008  | 6-8 years       | \$2,750  |        |      |      | X    |      |          |
| 44 | StarTrac             | Recumbent Bike  |                 | PR70216705          | 2010      | 6-8 years       | \$2,750  |        |      |      |      |      |          |
|    | PreCor               | Recumbent Bike  | C846            |                     | Pre 2008  | 6-8 years       | \$2,750  |        |      |      | X    |      |          |
| 46 | in Group Fitness Stu | dio             | T               |                     |           |                 |          |        |      |      |      |      |          |
|    | Life Fitness         | Bike            | 95Ti            | RTI100003           | Pre 2008  | 6-8 years       | \$1,500  |        |      |      |      |      |          |
| 48 | Life Fitness         | Bike            | 95Ti            | RTI100002           | Pre 2008  | 6-8 years       | \$1,500  |        |      |      |      |      |          |
| 49 | Life Fitness         | Bike            | 95Ti            | RTI100000           | Pre 2008  | 6-8 years       | \$1,500  |        |      |      |      |      |          |
| 50 | Life Fitness         | Bike            |                 |                     | Pre 2008  | 6-8 years       | \$1,500  |        |      |      |      |      |          |
| 51 | Concept 2            | Rower           |                 |                     | Pre 2008  | 7-10 years      | \$1,250  |        |      | X    |      |      |          |
| 52 | Freemotion           | Squat           |                 |                     | Pre 2008  | 15 years        | \$5,000  |        |      |      |      |      | 1        |
| 53 | Cybex                | Leg Press VR3   | 12040-90        | A07-171204090-0268  | Pre 2008  | 15 years        | \$4,000  |        |      |      |      |      | 1        |
| 54 | Cybex                | Prone Leg Curl  | 4617-90         | Z05-040461790-0610  | Pre 2008  | 15 years        | \$4,500  |        |      |      |      |      | <u> </u> |
| 55 | Cybex                | Leg Extension   | 4612-90         | Z05-200461290-1676  | Pre 2008  | 15 years        | \$4,500  |        |      |      |      |      | <u> </u> |
| 56 | Cybex                | Seated Leg Curl | 12061-90        | A07-171204090-0268  | Pre 2008  | 15 years        | \$4,500  |        |      |      |      |      |          |
| 57 |                      |                 |                 |                     |           |                 |          |        |      |      |      |      |          |
| 58 | Freemotion           | Chest           |                 |                     | Pre 2008  | 15 years        | \$4,000  |        |      |      |      |      |          |
| 59 | Cybex                | Chest Press     | 4506-90         | Z08-260450690-1239  | Pre 2008  | 15 years        | \$4,500  |        |      |      |      |      |          |
| 60 | Paramount            | Fly             |                 |                     | Pre 2008  | 15 years        | \$4,500  |        |      |      |      |      |          |
| 61 | Cybex                | Pullover        | 4000            | 4000H009407         | Pre 2008  | 15 years        | \$4,500  |        |      |      |      |      |          |
| 62 | Cybex                | Multi-Hip       | 4121            | 4121H019006         | Pre 2008  | 15 years        | \$4,500  |        |      |      |      |      |          |
| 63 | Freemotion           | Lat             |                 |                     | Pre 2008  | 15 years        | \$3,500  |        |      |      |      |      |          |

| #   | Brand             | Туре                   | Model #      | Serial #            | Approx.<br>Year<br>Purchased | Life Expectancy | Cost Est | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|-----|-------------------|------------------------|--------------|---------------------|------------------------------|-----------------|----------|------|------|------|------|------|------|
| 64  | Cybex             | Row                    | 12030-90     | A06-281203090-0162  | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
|     | Cybex             | Overhead Press         | 4526-90      | Z05-250452690-1512  | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
|     | Cybex             | Lateral Raise          | 12160-90     | A07-141216090-0081  | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
| 67  | Cybex             | Hip Abduction          | 4645-91      | 464591V313731       | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
| 68  | Cybex             | Hip Adduction          | 4640-91      | 464091V329531       | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
| 69  | Freemotion        | Dual Cable Cross       |              | GZFM6024            | 2008                         | 15 years        | \$5,000  |      |      |      |      |      |      |
| 70  | Cybex             | Standing Calf          | 12120-90     | B10-161212090-0229  | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
| 71  | Freemotion        | Bicep                  |              |                     | Pre 2008                     | 15 years        | \$4,000  |      |      |      |      |      |      |
| 72  | Cybex             | Tricep Press           |              |                     | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
| 73  |                   |                        |              |                     |                              |                 |          |      |      |      |      |      |      |
| 74  | Stairmaster       | Gravitron 2000         | 2000         | U0000333            | Pre 2008                     | 15 years        | \$4,000  |      |      |      |      |      |      |
| 75  | Cybex             | Torso Rotation         | 12190-90     | B10-111219090-0648  | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
| 76  | Cybex             | Abdominal              | 12090-90     | B10-161209090-1007  | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
| 77  | Cybex             | Back Extension         | 4712-90      | 205-240471290-0579  | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
| 78  | Life Fitness      | Dual Adjustable Pulley |              |                     | Pre 2008                     | 15 years        | \$5,000  |      |      |      |      |      |      |
| 79  | Trotter           | Smith Machine          |              | 9315978             | Pre 2008                     | 15 years        | \$3,500  |      |      |      |      |      |      |
| 80  | Cybex             | Smith Machine          | 5341-90      | B10-170534190-13027 | Pre 2008                     | 15 years        | \$3,500  |      |      |      |      |      |      |
| 81  | Maxicam           | Calf Raise             |              |                     | Pre 2008                     | 15 years        | \$5,000  |      |      |      |      |      |      |
| 82  | Maxicam           | Lat Pull/Low Row       |              | 9087                | Pre 2008                     | 15 years        | \$4,500  | X    |      |      |      |      |      |
| 83  | Cybex             | Leg Press              | 5321-90      | A07-130532190-1183  | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
| 84  | Cybex             | Row                    | 5580-90      | A07-120558090-2026  | Pre 2008                     | 15 years        | \$4,500  |      |      |      |      |      |      |
| 85  | Cybex             | Power Cage             |              |                     | Pre 2008                     | 15 years        | \$4,500  | X    |      |      |      |      |      |
| 86  | Tag               | Barbell                | Set and Rack | G806R-HC-20-110     | 2008                         | 5-7 years       | \$1,500  |      |      | X    |      |      |      |
| 87  | Hammer Strength   | Free Weight            |              |                     | 2014                         |                 |          |      | X    |      |      |      |      |
| 88  | Hammer Strength   | Free Weight            |              |                     | 2014                         |                 |          |      | X    |      |      |      |      |
| 89  | Power Systems     | Individual Weights     |              |                     | 2014                         |                 |          |      | X    |      |      |      |      |
|     | Power Systems     | Jacobs Ladder          |              |                     | 2014                         | 5-7 years       | \$2,400  |      | X    |      |      |      |      |
|     |                   |                        |              |                     |                              |                 |          |      |      |      |      |      |      |
| Gro | up Fitness Studio |                        |              |                     |                              |                 |          |      |      |      |      |      |      |
| 46  | Star Trac         | Spin Bike              |              | PSI-1033037         | 2007                         | 7-10 years      | \$800    |      |      | X    |      |      |      |
| Α   | Star Trac         | Spin Bike              |              | PSI-1033033         | 2007                         | 7-10 years      | \$800    |      |      | X    |      |      |      |
| В   | Star Trac         | Spin Bike              |              | PSI-1033028         | 2007                         | 7-10 years      | \$800    |      |      | X    |      |      |      |

| # | Brand     | Туре      | Model # | Serial #        | Approx.<br>Year<br>Purchased | Life Expectancy | Cost Est | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|---|-----------|-----------|---------|-----------------|------------------------------|-----------------|----------|------|------|------|------|------|------|
| С | Star Trac | Spin Bike |         | PSI-1033038     | 2007                         | 7-10 years      | \$800    |      |      | X    |      |      |      |
| D | Star Trac | Spin Bike |         | PSI-1033039     | 2007                         | 7-10 years      | \$800    |      |      | X    |      |      |      |
| Ε | Star Trac | Spin Bike |         | SBPN0910-L01508 | 2009                         | 7-10 years      | \$800    |      |      |      |      |      | Χ    |
| F | Star Trac | Spin Bike |         | PSI-1033034     | 2007                         | 7-10 years      | \$800    |      |      | X    |      |      |      |
| G | Star Trac | Spin Bike |         | PSI-1033031     | 2007                         | 7-10 years      | \$800    |      |      |      |      |      | Х    |
| Н | Star Trac | Spin Bike |         | SBPN0910-L01533 | 2009                         | 7-10 years      | \$800    |      |      |      |      |      | Х    |
| I | Star Trac | Spin Bike |         | SBPN0910-L01531 | 2009                         | 7-10 years      | \$800    |      |      |      |      |      | Х    |
| J | Star Trac | Spin Bike |         | SBPN0910-L01532 | 2009                         | 7-10 years      | \$800    |      |      |      |      |      | Х    |
| K | Star Trac | Spin Bike |         | PSI-1033030     | 2007                         | 7-10 years      | \$800    |      |      |      |      |      | Х    |
| L | Star Trac | Spin Bike |         | SBPN0910-L01529 | 2009                         | 7-10 years      | \$800    |      |      |      |      |      | X    |
| M | Star Trac | Spin Bike |         | PSI-1032872     | 2007                         | 7-10 years      | \$800    |      |      |      |      |      | Χ    |
| N | Star Trac | Spin Bike |         | PSI-1033029     | 2007                         | 7-10 years      | \$800    |      |      |      |      |      | X    |
| 0 | Star Trac | Spin Bike |         | PSI-1033032     | 2007                         | 7-10 years      | \$800    |      |      |      |      |      | X    |
| P | Star Trac | Spin Bike |         | PSI-1033036     | 2007                         | 7-10 years      | \$800    |      |      |      |      |      | Χ    |
| Q | Star Trac | Spin Bike |         | SBPN0910-L01530 | 2009                         | 7-10 years      | \$800    |      |      |      |      |      | Χ    |
| R | Star Trac | Spin Bike |         | PSI-1033035     | 2007                         | 7-10 years      | \$800    |      |      |      |      |      | Х    |
| S | Star Trac | Spin Bike |         | SBPN1011-L02322 | 2011                         | 7-10 years      | \$800    |      |      |      |      |      | Х    |
| T | Star Trac | Spin Bike |         | SBPN1011-L02849 | 2011                         | 7-10 years      | \$800    |      |      |      |      |      | Х    |